



provincial treasury

Department:
Provincial Treasury
North West Provincial Government
REPUBLIC OF SOUTH AFRICA

DEPARTMENTAL SERVICE STANDARDS

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List of Acronyms

Acronyms	Description
AGSA	Auditor General South Africa
CFO	Chief Financial Officer
CGICT	Communication Governance Information Communication Technology framework
DORA	Division of Revenue Act
EEA	Employment Equity Act
EHW	Employee Health and Wellness
ETDP	Education Training & Development Practices
GEFP	Gender Equity Framework Plan
GAAP	General Accepted Accounting Principles
GRAP	General Recognised Accounting Principles
HRDS	Human Resource Development Strategy
HRD	Human Resource Development
NA	In Year Monitoring
HRP	Human Resource Plan
HRPIR	Human Resource Plan Implementation Report
ISO 31000	International Standardisation of Organisation
JD	Job Description
LRA	Labour Relations Act

200	National Intelligence Agency
NSP	National Strategic Plan
OHSA	Occupational Health & Safety Act
OTP	
PEMA	Public Finance Management Act
PMDS	Performance Management & Development System
PSA	Public Service Act
PSR	Public Service Regulations
PSIRA	Private Security Industry Regulators Act
DCDME	
H TUZIME	Public Sector Risk Management Framework
- OR	Terms of Reference
SCM	Supply Chain Management
SLA	Service Level agreement
WSP	Workplace Skills Plan

A. PURPOSE AND GOAL

To ensure sound financial management of the North West Province resources, to achieve provincial goals and objectives.

B. VISION

We will be the ultimate financial management authority and adviser on fiscal matters to the North West Provincial and Local Administration in pursuit of transparency, good financial management and accountability to all our stakeholders

C. MISSION

well-coordinated support to Provincial Department, Public Entities and Municipalities. To provide leadership in the management of public resources for efficient, effective, and economic service delivery through

D. VALUES

Treasury. specific activities. The success of any organization rests with inherent qualities of the personnel delegated with the responsibility of undertaking The following values, which are derived from the constitution, underpin the activities of the Provincial

- Fairness
- Equity
- Accessibility
- Transparency
- Accountability
- Participation
- Professionalism

PROGRAMME 1: ADMINISTRATION

1.1 SUBPROGRAMME: ENTERPRISE RISK AND INTEGRITY MANAGEMENT

Service Standards Quality 1 Strategic Risk In compliance	Quali
Quali-	Quality Responsi Unit In compliance with: PSA, PSR, PFMA, Constitution, Ris
	oonsi
Time Period Quarterly and annually	

2. SUB-PROGRAMME: CORPORATE SERVICES

2.1 SUB-PROGRAMME: STRATEGIC MANAGEMENT

Service Area Key Service		Development Strategic Plan Annual Performance F and Annual Re	Strate Monitor and produce departmental
rvice		Development of Strategic Plan Annual Performance Plans and Annual Report	Monitor and produce departmental quarterly performance reports
Service Standards	Quantity	Number of Departmental Annual Performance Plan developed and submitted	4 quarterly performance reports produced
ds	Quality	National and Provincial Priorities; Strategic and Annual Performance plan	Provincial Monitoring and Evaluation Policy, Government Wide Monitoring and Evaluation Policy Framework
	Responsible Unit	tional Development	Organisat
	Time Period	5 Year/Annually	Quarterly
	Full Stat	We shall that plans contain the department that of the government the day a compliant the applic planning framewor	We shall monitor all evaluate achievem annual performar plan targe

Service Area			ment	anag	egic Ma	Strate	
Key Service		Development MTEF HR Plan				Implementation reporting Delegations authority	Ş
		o <u>f</u>			_	and of	
Service Standards	Quantity	1 Human Resource Plan developed	1 HR Plan	about	4 Quarterly HRPIR	4 consolidated Delegations register report	1 Annual consolidated Delegations report
ds	Quality	PSA, PSR	HR Plan Strategy/framework			PSR	
	Responsible Unit		ment	evelo	tion De	Organisat	
	Time Period	MTEF Cycle Quarterly Annually	,			Quarterly	Annually
	Full Statement	We shall ensure that MTEF	Resource Plan is developed, implemented	report produced		We shall ensure implementation and reporting of	delegations of authority as required

		lanagement	ategic I	Stra			
Ney Service	Development of the Service Delivery Improvement Plan		Monitoring and implementation of SDIP				
Quantity (1 Service Delivery Improvement Plan developed		4 Quarterly reports	1 annual report			
Quality	White Paper on Transformation of the Public Service Delivery (Batho Pele), PSA, PSR	Progress report on implementation of SDIP					
Responsible		Development	ationa	rganis	0		
Time Period	Annually		Quarterly and annually				
Full Statement	We shall ensure that the department has a service delivery	improvement plan in place produced	We shall ensure the	implementation of the SDIP, and	prepare quarterly	progress reports also the annual	progress report on 31 March

Strategi	c Management		Service Area
guidance and support on the development of Job Descriptions (JD)	nent/revie		Key Service
nd he ob	1 approved organizational structure	Quantity	Service Standards
In line with Guide on Job Descriptions and PSR Signed job descriptions	In compliance to: PSA, PSR and DPSA directives	Quality	ds
Organisatio	nal Development	Responsible Unit	
On-going	When needs arises	Time Period	
We shall ensure provision of guidance and support on development of Job descriptions	We shall ensure 100% alignment of the organizational structure to achieve the objectives of the department	Full Statement	

Service Area				gic Management	Strate	
Key Service		Development and implementation of Employment Equity (EE)			Develop Gender Equity Framework Plan (GEFP)	Develop Job Access Framework Plan
Service Standards	Quantity	1 Employment Equity plan developed			1 approved plan	1 approved plan
ds	Quality	In compliance to: Employment Equity Act, PSR, DPSA directives and Transformation Frameworks	Approved Employment Equity Plan	Monitoring reports on the implementation of equity targets	Approved GEFP Gender Mainstreaming workshops	In compliance to Job Access Framework
	Responsible Unit			l Programmes	Specia	
	Time Period	Quarterly			Annually	Annually
	Full Statement	We shall ensure 100% alignment and implementation of equity targets in line with plan			We shall ensure the development of Gender Equity Framework	We shall ensure the development Job Access Framework plan

Service Area	Key Service	Service Standards	ards		
		Quantity	Quality	Responsible Unit	Time Period
nagement	Manage the facilitation and conducting of research and policy coordination services	Research agenda Number of policies	Reviewed policies	cy Coordination	Annually or when need arises
Strategic Ma	Development of Knowledge Management Guideline	1 approved guideline	In line with prescripts	Research and Police	Annually

2.2 SUB-PROGRAMME: HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT

Service Area		velopment	agement and De	Resource Man	Human R
Key Service		Implement Employee Health and Wellness Programmes	Implement Labour Relations	Implementation of misconduct and disciplinary processes	Co-ordination of training and skills development programmes for all employees
Service Standards	Quantity	100% implementation	100% compliance	Number of misconduct and disciplinary cases	 70 employees trained on average per annum Number of courses attended
ds	Quality	In line with EHWP policies, frameworks, and prescripts	In line with Labour Relation Act Public Service Act Public Service	Regulations	 Training needs and training programmes aligned. Meeting APP targets
	Responsible Unit	Employee Health and Wellness	and People gement		Human Resource Development
	Time Period	Quarterly Annually	30 days	90 days	Monthly
	Full Statement	We shall implement Employee Health and Wellness Programmes	We shall implement labour relations and ensure that misconduct and disciplinary	cases are resolved on time	We shall ensure the effective coordination of training and skills development

Service Area		velopment	Management and De	Human Resource	
Key Service		Administration and maintenance of bursaries	Administration of internship programme	Coordinate and quality assure performance agreements (PA)	Coordinate probation process for all new appointees
Service Standards	Quantity	 100% applications received and processed 	The total number of applications received, reviewed, and processed per annum.	All employees must submit PA by April of each year	Number of employees appointed on probation
ds	Quality	All approved bursary applications are administered and maintained in line with the approved bursary policy.	applications received are reviewed and processed in line with the internship policy	 Information verified in all received performance agreements. Performance agreements on Persal System 	Completion and submission of probation
	Responsible Unit	t	esource Development	Human R	
	Time Period	Administration and maintenance of bursaries will take place in line with the bursary contract.	All intern applications will be processed once every two years	Annually	Quarterly
	Full Statement	We shall administer and maintain all bursaries to ensure that the learner adhered to the prescripts of the bursary contract.	We shall receive, review, and process all internship applications in line with internship policy	We shall manage, coordinate and quality assure the signing of all Performance Agreements by May annually.	We shall coordinate and ensure submission of

Service Area Key			Ensure and tim yearly and assessiall emp	Impl of Serv
Key Service			Ensure quality and timeous half yearly reviews annual assessments for all employees	Implementation of Service benefits
Service Standards	Quantity		All employees	100% compliance
ds	Quality	quarterly reports by relevant manager	Circular reminder with steps and time frames In line with approved PMDS policy	 Leave applications captured Employee service record updated Pensions matters processed Adjustments or pay
	Responsible Unit			Human Resource Administration and Employment Practices
	Time Period		October 31 March	Daily
	Full Statement	probation reports on quarterly basis.	We shall ensure the finalization of annual assessments, including moderation and rewards, for all employees within the stipulated time frames.	We shall implement Service benefits in line with prescripts

Human Resource Ma Developn	anagement and nent			
Coordinate recruitment and selection process	Implementation and management of establishment		Key Service	
Number of identified posts advertised	Number of posts created on the establishment	Quantity	Service Standards	
■ Vacant funded posts filled within 60 days after advertisement	Maintenance of post establishment on Persal	Quality	Sp	
Human Resource Adm Employment Pi	ninistration and	Responsible Unit		
On-going	Monthly	Time Period		
We shall ensure filling of all vacant funded post within 60 days after advertisement and reduce vacancy rate to 10%	We shall ensure accurate implementation and maintenance of establishment	Full Statement		

2.3 SUB-PROGRAMME: INFORMATION MANAGEMENT SERVICES Service Area Key Service Service Standards		Development or review of Communication Strategy	Branding and marketing of all departmental programmes	anage	on M	
INFORMATI		ment or of nication	g and ng of all ental imes		Maintenance of departmental social	
ON MANAGEMENT	Quantity	100% implementation	Number of departmental programmes		100% updated Social Media accounts	News coverage
T SERVICES ds	Quality	In line with reporting template	In line with Provincial and departmental branding corporate identity manual	In line with calendar of events	In line with Communication Strategy	Internal and external
	Responsible Unit	on	Communication		nunication	Comm
	Time Period	2 nd Quarter	Quarterly		Quarterly	Quarterly
	Full Statement	We shall ensure that communication strategy is produced and implemented	We shall ensure that all departmental programmes are branded as per calendar of	events	We shall ensure that the departmental website is updated regularly	We shall ensure publication of all

		gement Services	Information Ma	
Coordinate departmental media	relations	departmental physical security services	Provision of information security	Render records management services
News coverage		4 Reports	compliance Number of personnel suitability checks conducted	100% implementation of records management system
Quality In line with Communication	Strategy	In line with SASREA and Gathering Act Control of access to public premises and	In line with NIA vetting of all staff members and service providers to the department	Improved records File plan implemented In line with Archive Act
Responsible		vices	Security	Records Management
Time Period Quarterly		Quarterly	Per function	On-going
Full Statement We shall ensure regular	regular communication of departmental programme achievements through media	We shall ensure safety and security in all departmental buildings	We shall ensure that all staff and service providers are vetted	We shall ensure proper implementation of records management system

Service Area	Key Service	Service Standards	İs		
		Quantity	Quality	Responsible Unit	Time Period
Services	Provision of cleaning services	Workplace compliant to occupational hygiene	In line with OHS policy		On-going
gement	Provision of ICT service desk	Logged calls attended to	All calls attended within		Daily
ion Mana		Calls resolved within 2 days		I ICT	
Informat	implementation	4 Quarterly reports 4 Review meetings	In line with Communication Governance Information Communication Technology framework	Departmenta	Quarterly

2.4 SUB-PROGRAMME: LEGAL SERVICES

Service Area	Key Service	Service Standards	S			
		Quantity	Quality	Responsible	Time Period	Full Statement
Service	Drafting reviews and Number interpretation of reviews contracts interpret	ations	of In line with and relevant prescripts	ervice	Per request	We shall ensure drafting and interpretation of
Legal	Draft legal opinions Opin	Number of legal opinions	Legal opinions drafted per request and in line with the prescripts	Legal So	Per request	We shall draft legal opinion and ensure compliance to

3.1 SUB-PROGRAMME: FINANCIAL ACCOUNTING SERVICES AND MANAGEMENT ACCOUNTING SERVICES

Managemen Services	t Accounting		Service Area
Monitor departmental revenue expenditure	Management of budget and reporting		Key Service
4 revenue reports produced	12 In Year Monitoring reports	Quantity	Service Standards
In compliance PFMA and Treasury regulations	In compliance PFMA and Treasury regulations	Quality	ards
Management Services		Responsible Unit	
Quarterly	Monthly	Time Period	
We shall monitor of revenue to ensure compliance	We shall ensure efficient and effective budgeting and reporting	Full Statement	

Service Area		nting Services	nancial Accou		g Services	Financial Accounting
Key Service	Prepare applied	Prepare annual financial statements	Departmental banking	Provision of	departmental financial systems administration	Establishment of integrated internal control systems
Service Standards Quantity		1 annual financial statement	Banking account Monitored	100% compliant	to BAS, Walker and Persal systems	100% compliance
Quality		In compliance PFMA, Treasury regulations, Instruction Note No.34	In compliance PFMA, Treasury regulations	In compliance	PFMA, Treasury regulations	In compliance PFMA, Treasury regulations, Accounting Manual and Imodified Cash Standards
Responsible		unting and	inancial Acco Banking Mar		Financial Systems	Internal Control
Time Period		Annually	Daily	Daily	Daily	Quarterly
Full Statem		We shall sul annual finan statement without mate misstatemer	We shall eng that banking account is monitored, a	We shall ens	We shall ens proper use o prescribed financial syst	We shall ens progress fron programmes based on the control measurand systems

Service Area				
Key Service		Facilitate assurance services	Implementation of all salary related transactions	Monitor reconciliation of payments
Service Standards	Quantity	4 assessment reports	100% calculations and adjustments of salaries	Reconciliation reports produced
rds	Quality		In compliance PFMA, Treasury regulations	In compliance PFMA, Treasury regulations
	Responsible Unit		lanagement	Salary M
	Time Period	Quarterly	Monthly	Monthly
	Full Statement	We shall assess performance against the set targets	We shall ensure calculations and adjustments of salaries to avoid under or over payments	We shall ensure reconciliation of payments

3.2 SUB-PROGRAMME: DEPARTMENTAL SUPPLY CHAIN MANAGEMENT

Service Area		ement	partmental Supply Chain Manage	Dep
Rey Service		Management of all departmental assets	,	Develop a procurement plan for all planned (strategic plan) goods, works and or services
Service Standards	Quantity	100% complaint asset register	All assets or items that become unserviceable, redundant, and obsolete	Procurement Plan developed and submitted
ds.	Quality	In compliance to: PFMA, SCM Prescripts, Provincial Assets Management Policy	Compliance with PFMA, Treasury Regulations, and internal departmental policies. Identification of all redundant and obsolete assets/items.	PFMA, Treasury Regulations, SCM Prescripts
	Responsible Unit	nent	Asset Managem	Demand and Acquisition Management
	Time Period	Quarterly	As required	Annually
	Full Statement	We shall ensure complete, accurate and updated asset register	We shall dispose unserviceable, redundant, and obsolete items and /or assets in compliance to regulations and in most appropriate manner as required.	We shall ensure that procurement plan is developed and submitted to Provincial Treasury.

Service Area		Departmental Supply Chain Management					
Key Service		Ensuring compliance of regulations in terms of TOR or specifications for goods and services	acquisitions				
Service Standards	Quantity	All programme	Number of acquisitions	All requests above R500 000			
ds.	Quality	In compliance with PFMA, PPPFA and Treasury Regulations.	In compliance with PFMA, Treasury Regulations and internal departmental policies.	In compliance with PFMA, PPPFA, BBBEE, Treasury Regulations and internal departmental policies			
	Responsible Unit	gement	nd and Acquisition Manag	Dema			
	Time Period	Finalized within 5 working days subsequent bid specification committee.	10 working days	90 days			
	Full Statement	We shall ensure compliance to regulations and finalize TOR and specification amendments within 5 working days.	We shall administer acquisition through a 5-quotation process within 10 working days	We shall administer a fair, transparent, equitable, economical, cost effective and value for money bid process within 90 days			

Service Area		nent	Chain <mark>M</mark> anage	Departmental Supply				
Key Service		Conduct pre- audit on all requisitions	payments and creditors payment reports	all departmental fleet vehicles and subsidized vehicles				
Service Standards	Quantity	Number of pre- audits conducted	Number of monitoring reports	departmental fleet managed				
ds	Quality	In compliance to SCM and Treasury regulations	In compliance to SCM and Treasury regulations	National and Provincial Transport Policy				
	Responsible Unit		gement	Logistics Mar				
	Time Period	Daily	Monthly	Daily, monthly and quarterly				
	Full Statement	We shall ensure that pre-audit is conducted in all requisitions	We shall ensure that payments and creditors reports are	We shall effectively and efficiently manage all departmental fleet vehicles in terms of procurement, replacement, maintenance, and usage daily				

4. PROGRAMME: 2 SUSTAINABLE RESOURCE MANAGEMENT

4.1 SUB-PROGRAMME: MACRO-ECONOMIC ANALYSIS AND FISICAL POLICY OVERSIGHT

Service Area		Macro-Economic Analysis	lysis and Financial Asset nagement	
Key Service		Preparation of Provincial Macro- Economic Plans	Produce Financial/revenue assessments reports on provincial spending	Consolidate reports on provincial departmental cash flow projections
Service Standards	Quantity	Provincial macro- economic plan prepared	4 Revenue assessments reports produced	12 Reports consolidated
rds	Quality	Macro- economic plan	Revenue collection PFMA, Treasury Regulations, and DORA	In line with cash flow forecasting/projections from departments, PFMA and Treasury Regulations
	Responsible Unit	Macro-Economic Analysis	sis and Financial Asset agement	
	Time Period	Annually	Quarter	Monthly
	Full Statement	We shall ensure preparation of Provincial Macro Economic Plans	We shall produce 4 revenue assessment on quarterly basis to ensure collection of the set target is met	We shall evaluate, analyse and consolidate annual cash flow forecasts/

4.2 SUB-PROGRAMME: BUDGET AND PUBLIC FINANCE MANAGEMENT

service Area		ement	ic Finance Manag	Budget and Pub
Key Service		Compile, analyse and consolidate provincial budget input	Estimates of Provincial Revenue and Expenditure (EPRE)	Compile quarterly financial reports of departments (section 32 reports)
Service Standards	Quantity	12 votes		4 Quarterly financial reports of departments compiled
ds.	Quality	PFMA and Treasury Regulations, DORA	PFMA, Treasury Regulations, and DORA	PFMA and Treasury Regulations, MFMA
	Responsible Unit	nagement	Budget Ma	Public Finance
	Time Period	Monthly	Annually	Quarterly
	Full Statement	We shall ensure that provincial budget inputs are analysed and consolidated	We shall monitor the estimates of Provincial Revenue Expenditure	We shall analyse and report the actual financial performance outputs against approved budgets on all provincial

Service Area	Key Service	Service Standards	rds			
		Quantity	Quality	Responsible	Time Period	Full Statement
9	Compile	Expenditure	In compliance		Annually	Wooho
anc	expenditure	reports	to:			analyse and
	reports of	departments	PFMA and		1	report or
	departments	through months	Treasury	nce		expenditure of
		unough monthly	Regulations	าลเ		all provin
	through monthly	In-Year	7	Fi		departments
an Mai	In-Year	Monitoring	Division of	blic		against the
	Monitoring (IVM)	Model 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(DORA)	Pu		approved
udç	Model compiled	Wodel compiled	(0000)			provincial
В	Model					budget

4.3 SUB-PROGRAMME: INFRASTUCTURE MANAGEMENT

Provision of performance assessments reports on Infrastructure conditional grants Responsible Time Period Full Statement Unit Provision of performance assessments conditional grants Regulations, assessments reports Regulations, assessments assessments conditional grants Regulations, assessments assessments assessments conditional grants against the performance-based system guidelines.	Service Area	Key Service	Service Standards	rds			
Provision of performance conditional grants reports on lnfrastructure conditional grants Means grants Provision of performance conditional grants 4 Infrastructure conditional grants PFMA and PFMA a			Quantity	Quality	Responsible Unit	Time Period	Full Statement
		Provision of performance assessments reports on Infrastructure conditional grants	4 Infrastructure conditional grants performance assessments reports	In compliance to PFMA and Treasury Regulations, MFMA		Quarterly	We shall analyse and track infrastructure conditional grants against the performance-based system guidelines.

Service Area		anagement	Infrastructure M
Key Service		Integrated and spatially aligned infrastructure plans	Produce consolidated infrastructure spending reports through infrastructure reporting model
Service Standards	Quantity	Number of infrastructure plans	4 Infrastructure conditional infrastructure spending reports
ds	Quality	In compliance to PFMA and Treasury Regulations, MFMA	In compliance to PFMA and Treasury Regulations, MFMA
	Řesponsible Unit	nagement	Infrastructure Ma
	Time Period	Annually	Quarterly
	Full Statement	We shall ensure integrated and spatially aligned infrastructure plans	We shall monitor performance (financial and non-financial) of infrastructure projects

4.4 SUB-PROGRAMME: MUNICIPAL FINANCIAL MANAGEMENT

SELVICE ALES	Key Service	Service Standards	n			
		Quantity	Quality	Responsible Unit	Time Period	Full Statement
Municipal						
Finance	support to	4 capacity	In compliance	Kk	Quarterly	We shall conduct
Management	financ	interventions	WINT WILL	rict		capacity building
	management	conducted		OR Distr		improve financia
	Monitor			s [management
	implementation	on assessments	with: MFMA	trict an	Quarterly	We shall monitor
	of revenue	implementation	Dovinos)ist		the
	anagen	of revenue	Veviewed			implementation
		management	revenue	t ty)		of
		conducted	management	se bili		management in
		מסווממסוכמ	policies	All (As Lia		all
	Monitor			1		Municipalities
ce	compliance by	conducted	internal control	ng)	Quarterly	We shall monitor
an nt	S	COLIGICIEN	ā	ntii		compliance by all
Fin me			internal control	ou		22 municipalities
al i	implementation		action plan	\cc		on
ipa	of mSCOA and			(A		implementation
nic Vlai	GRAAP			icts		of mSCOA and
/lui	standards			stri		GRAAP
IV				l Dis		standards
				A		-

			Service Area
Monitor compliance by municipalities on Supply Chain Management (SCM) regulations	Monitor the implementation of Municipal budget		Key Service
4 Consolidated quarterly performance report on SCM prepared	4 consolidated quarterly performance report on budget management prepared	Quantity	Service Standards
Implementation of UIF & W strategy	Budget preparation support plan Monthly in Year monitoring reports Consolidated reports on the state of Municipal performance Assessment report on municipalities in financial crisis	Quality	S
All Districts (Supply Chain Management)	All Districts (Budget)	Responsible Unit	
Quarterly	Quarterly	Time Period	
We shall monitor compliance by all Municipalities on SCM regulations	We shall monitor the implementation of Municipal budget on quarterly basis	Full Statement	

5. SUB-PROGRAMME: 3 PROVINCIAL SUPPLY CHAIN MANAGEMENT

5.1 SCM POLICIES, MONITORING, EVALUATION AND CAPACITY BUILDING, SCM CLIENT SUPPORT AND STRATEGIC PROCUREMENT AND PHYSICAL ASSETS

Service Area		nt	Chain Manageme	rovincial Supply	F
Key Service		Provision of SCM capacity building interventions	Assess Procurement plans for the provincial departments	Analyses and reporting on status of 30 days payments by provincial departments	Conduct outreach programmes (Suppliers and communities)
Service Standards	Quantity	4 capacity building interventions	Number of procurement plans assessed	Number of reports	Number of outreach programmes conducted
Sp.	Quality	In compliance to SCM prescripts, PFMA and Treasury Regulations	SCM prescripts, PFMA and Treasury Regulations	PFMA Treasury Regulations	SCM prescripts, PFMA and Treasury
	Responsible Unit	SCM Policies, and Capacity building	Compliance, d Evaluation	Governance, Monitoring an	SCM Stakeholder Management
	Time Period	Quarterly	Annually	Monthly	Annually
	Full Statement	We shall ensure SCM capacity building interventions	We shall assess and monitor procurement spending by provincial departments	We shall produce a report on the status of 30 days payment by provincial departments	We shall empower rural communities and suppliers on the government procurement

Service Area												t	en	em	anag	n M	hai	ly C	Ippi	l Su	ncia	vin	Pro			
Key Service								Wonitor	compliance on	all transversal	contracts			D	asset	management	interventions to	departments and	Public Entities			Conduct	assessments on non-compliance	by Departments	and Public	regulation SCM
Service Standards	Quantity							Number of	transversal	contracts					management	capacity building	nterventions	Di Okided				4 assessments	conducted			
rds	Quality	Regulations	Loguidions					SCM prescripts		PFMA and	Treasury	1 1 1 1 1 1 1	Regulations		PFMA	Treasury	Regulations					PEMA		reasury	Regulations	
	Responsible Unit																		ets	Asse	cal A	sic	Phys			
	Time Period							Ollamerly	7						Quarterly							O	Quarterly			
	Full Statement		processes and	procedures and	for broad based	economic	empowerment	10/2	A A STAIL MOUITOL	to ensure	compliance to	contract	management	prescripts	We shall ensure	that asset	capacity building	is provided to	departments and	public entities			We shall conduct assessments on	non-compliance	by departments	entities

6. PROGRAMME 4: FINANCIAL GOVERNANCE

6.1 SUB-PROGRAMME: PROVINCIAL ACCOUNTING SERVICES

FINANCIAL SYSTEMS, NORMS AND STANDARDS AND TRANSVERSAL ACCOUNTING & SUPPORT

Service Area		ervices	Provincial Accounting S	
Key Service		Preparation of Provincial Revenue Fund (PRF) AFS and consolidated AFS for provincial Departments	Review of Departmental submission for Unauthorised, irregular, fruitless and wasteful expenditure for condonement	Management of Non-Governmental Tribal and Trust
Service Standards	Quantity	1 consolidated AFS 1 PRF annual financial statements	1 Finance Bill for 12 departments	12 Monthly reports 4 Quarterly
ds.	Quality	Consolidated AFS	Identification and accounting treatment of Unauthorised, irregular, fruitless and wasteful expenditure Motivations for condonement	Reports on T & T Accounts Distribution of
	Responsible Unit	upport	Transversal Accounting & S	
	Time Period	Quarterly	Quarterly	Monthly
	Full Statement	We shall ensure preparation of PRF and consolidated AFS for Provincial Departments	We shall ensure submission of Unauthorised, irregular, fruitless and wasteful expenditure for condonement	We shall manage the Non-Governmental

Provincial A	ccounting Services					Service Area
audit action plans for the departments focusing on qualification	evaluate and report on compliance to PFMA	Provision of support and build capacity to enhance PFMA compliance	Provision of support to improve financial management	Accounts		Key Service
plans (PAAP) progress meetings	reports	2 capacity building interventions	4 assessment reviews	reports	Quantity	Service Standards
PFMA	PFMA	In compliance with: PFMA	Support plan on matters of emphasis	interest	Quality	rds
Norms a	nd Standards	Norms and	d Standards		Responsible Unit	
Quarterly	Quarterly	Bi-annually	Quarterly		Time Period	
We shall prepare and verify PAAP portfolio of evidence.	We shall monitor, evaluate, and report on compliance to PFMA by departments and public entities	We shall support and build capacity to enhance PFMA compliance by departments and public entities	We shall ensure provision of support to improve financial management in departments and public entities	Accounts	Full Statement	

Service Area	Provincial Accounting Services							
Key Service		areas and matters of emphasis	Provide financial systems Training to Provincial departments staff	and Economic Reporting Format (ERF) programmes for managers and other officials	Investigate PERSAL Exceptions (Cases) based on PERSAL salary runs to monitor financial risks on salary transactions			
Service Standards	Quantity		12 provincial departments staff trained on financial systems	Number of SCoA and Economic Reporting Format (ERF) programmes conducted	Number of PERSAL Exceptions investigated based on PERSAL salary runs to monitor financial risks on salary transactions			
	Quality		PFMA and Treasury Regulations	PFMA and Treasury Regulations	PFMA and Treasury Regulations			
	Responsible Unit			ancial Systems	Fin			
	Time Period		Monthly and annually Monthly and annually Monthly and quarterly					
	Full Statement		We shall ensure that all officials working on financial systems are knowledgeable to utilise the systems optimally	We shall ensure compliance with legislative and reporting requirements	We shall identify possible fraudulent/incorrect or duplication of payments			

6.2 PROVINCIAL RISK MANAGEMENT

Service Area		Management	Provincial Risi					
Key Service		Conduct assessment on public sector risk management framework	Compile risk assessment reports on provincial risk profile					
Service Standards	Quantity	Number assessment conducted	Number assessment reports					
rds	Quality	Public Sector and Provincial Risk Management framework	Public Sector and Provincial Risk Management framework					
	Responsible Unit	flanagement	Provincial Risk					
	Time Period	Quarterly	Quarterly					
	Full Statement	We shall conduct assessment on public sector risk management framework	We shall analyse and compile risk assessment report on provincial risk profile					

6.3 PROVINCIAL INTERNAL AUDIT

Service Standards	Qu		of pla based audit	of pla based audit annual 1 re	based audit audit audit audit	number of pla cluster based annual audit plans Prepare annual internal quality assurance	Prepare annual 1 repare assurance	Provision of Nur functional provision of Nur functional provision of Nur functional provision of provision provision of provision provision of provision p	Provision of functional support to provincial audit provision of functional support to provincial audit plans	Prepare annual internal quality assurance Provision of functional support to provincial audit and cluster audit	based audit annual quality e	Prepare annual internal quality assurance Provision of functional support provincial audit and cluster audit committee	Provision of functional support to provincial audit and cluster audit committee	Provision of functional support to provincial audit and cluster audit committee	Prepare annual internal quality assurance Provision of functional support provincial audit and cluster audit committee
Quantity		4 Annual plans	al 1 report	Ý			×	Number	Number provincial au and cluster au	Number provincial and cluster committee	Number provincial and cluster committee meetings	Number provincial and cluster committee meetings	Number provincial and cluster committee meetings	Number provincial and cluster committee meetings	Number provincial and cluster committee meetings
	Quality	audit PFMA ISO31000 King Report PSRMF	77	ISO31000	ISO31000 King Report	ISO31000 King Report PSRMF	ISO31000 King Report PSRMF	_	_			_		_	
	Responsible Unit						ernal Audit	Internal Audit	incial Internal Audit	ovincial Internal Audit	Provincial Internal Audit	Provincial Internal Audit	Provincial Internal Audit	Provincial Internal Audit	Provincial Internal Audit
	Time Period	4 th quarter	4 th quarter					Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
	Full Statement	We shall prepare 4 cluster based annual audit plans approved by audit	We shall prepare	a muda milemal	quality assurance	quality assurance improvement programme	quality assurance improvement programme implementation report to improve quality client services	quality assurance improvement programme implementation report to improve quality client services We shall provide	quality assurance improvement programme implementation report to improve quality client services We shall provide support to provincial audit	quality assurance improvement programme implementation report to improve quality client services We shall provide support to provincial audit and cluster audit	quality assurance improvement programme implementation report to improve quality client services We shall provide support to provincial audit and cluster audit committee	quality assurance improvement programme implementation report to improve quality client services We shall provide support to provincial audit and cluster audit committee meetings to	quality assurance improvement programme implementation report to improve quality client services We shall provide support to provincial audit and cluster audit committee meetings to improve	quality assurance improvement programme implementation report to improve quality client services We shall provide support to provincial audit and cluster audit committee meetings to improve governance in	quality assurance improvement programme implementation report to improve quality client services We shall provide support to provincial audit and cluster audit committee meetings to improve governance in provincial

RECOMMENDED BY:

MR N.I. KUNENE HEAD OF DEPARTMENT

APPROVED BY:

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MS M.Z. ROSHO MEC FOR FINANCE

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